



# CONTRACTOR UTILIZATION PLAN/REQUEST FOR WAIVER

Project Number 60810092

Project Title Smart Sewer Program Management Services (FY27)

Smart Sewer Program Management  
(Department Project)

Water Services Department  
Department

Burns & McDonnell Engineering Company, Inc.  
(Bidder/Proposer)

STATE OF MISSOURI )

COUNTY OF JACKSON ) ss

I, John Pruss, of lawful age and upon my oath state as follows:

1. This Affidavit is made for the purpose of complying with the provisions of the MBE/WBE submittal requirements on the above project and the MBE/WBE Program and is given on behalf of the Bidder/Proposer listed below. It sets out the Bidder/Proposer's plan to utilize MBE and/or WBE contractors on the project.

2. The project target goals are 15 % MBE and 10 % WBE.

3. Bidder/Proposer assures that it will utilize a minimum of the following percentages of MBE/WBE participation in the above project:

! BIDDER/PROPOSER PARTICIPATION: 16 % MBE 9 %  
WBE

! POST-BID/POST-RFP ESTIMATED BUDGET: \$ 12,000,000.00

4. The following are the M/WBE subcontractors whose utilization Bidder/Proposer warrants will meet or exceed the above-listed Bidder/Proposer Participation. Bidder/Proposer warrants that it will utilize the M/WBE subcontractors to provide the goods/services described in the applicable Letter(s) of Intent to Subcontract, copies of which shall collectively be deemed incorporated herein). *(All firms **must currently** be certified by Kansas City, Missouri)*

Name of M/WBE Firm 3T Design & Development, LLC (MBE)

Address 1838 E 78th Street, Kansas City, MO 64132

Telephone No. (816) 516-5977

I.R.S. No. 43-1953275



Name of M/WBE Firm DuBois Consultants, Inc. (MBE)  
 Address 7611 State Line Road, Kansas City, MO 64114  
 Telephone No. (816) 333-7700  
 I.R.S. No. 43-1494206

Name of M/WBE Firm Hg Consult, Inc. (MBE)  
 Address 7733 N. Wallace Ave, Kansas City, MO 64158  
 Telephone No. (816) 912-4270  
 I.R.S. No. 27-1675196

Name of M/WBE Firm Lynchpin Ideas, LLC (WBE)  
 Address 104 E. 5th Street, Suite 200, Kansas City, MO 64106  
 Telephone No. (816) 674-1724  
 I.R.S. No. 48-6781795

Name of M/WBE Firm Macy Consulting Services, Inc. (WBE)  
 Address 601 E. 63rd Street, Suite 415, Kansas City, MO 64110  
 Telephone No. (816) 716-8153  
 I.R.S. No. 84-2322146

Name of M/WBE Firm NEER Technologies, Inc.  
 Address 3541 Jefferson Street, Kansas City, MO 64111  
 Telephone No. (913) 669-6411  
 I.R.S. No. 84-1733924

*(List additional M/WBEs, if any, on additional page and attach to this form)*

4. The following is a breakdown of the percentage of the total contract amount that Bidder/Proposer agrees to pay to each listed M/WBE:

**MBE/WBE BREAKDOWN SHEET**

**MBE FIRMS:**

Name of MBE Firm	Supplier/Broker/Contractor	Subcontract Amount*	Weighted Value**	% of Total Contract
<u>3T Design and Development, LLC</u>	<u></u>	<u>\$ 483,500.00</u>	<u></u>	<u></u>
<u>DuBois Consultants, Inc.</u>	<u></u>	<u>\$ 85,400.00</u>	<u></u>	<u></u>
<u>Hg Consult, Inc.</u>	<u></u>	<u>\$ 95,000.00</u>	<u></u>	<u></u>
<u>NEER Technologies, Inc.</u>	<u></u>	<u>\$ 380,350.00</u>	<u></u>	<u></u>
<u>Parson &amp; Associates, LLC</u>	<u></u>	<u>\$ 92,000.00</u>	<u></u>	<u></u>
<u>SE3 Group, LLC</u>	<u></u>	<u>\$ 154,400.00</u>	<u></u>	<u></u>
<u>Taliaferro &amp; Browne, Inc.</u>	<u></u>	<u>\$ 629,350.00</u>	<u></u>	<u></u>



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**TOTAL MBE \$ / TOTAL MBE %:** \$ 1,920,000.00 16.00 %

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**WBE FIRMS:**

Name of WBE Firm	Supplier/Broker/Contractor	Subcontract Amount*	Weighted Value**	% of Total Contract
<u>Lynchpin Ideas, LLC</u>	<u></u>	<u>\$ 94,000.00</u>	<u></u>	<u></u>
<u>Macy Consulting Services, Inc.</u>	<u></u>	<u>\$ 40,000.00</u>	<u></u>	<u></u>
<u>Environmental Advisors &amp; Engineers, Inc.</u>	<u></u>	<u>\$ 49,772.00</u>	<u></u>	<u></u>
<u>Trekk Design Group, LLC</u>	<u></u>	<u>\$ 802,000.00</u>	<u></u>	<u></u>
<u>Vireo</u>	<u></u>	<u>\$ 50,000.00</u>	<u></u>	<u></u>
<u>A+ Engineering Services, LLC</u>	<u></u>	<u>\$ 44,200.00</u>	<u></u>	<u></u>
<u></u>	<u></u>	<u></u>	<u></u>	<u></u>
<u></u>	<u></u>	<u></u>	<u></u>	<u></u>
<b>TOTAL WBE \$ / TOTAL WBE %:</b>		<b>\$ <u>1,079,972.00</u></b>		<b><u>9.00</u> %</b>

\*"Subcontract Amount" refers to the dollar amount that Bidder/Proposer has agreed to pay each M/WBE subcontractor as of the date of contracting and is indicated here solely for the purpose of calculating the percentage that this sum represents in proportion to the total contract amount. Any contract amendments and/or change orders changing the total contract amount may alter the amount due an M/WBE under their subcontract for purposes of meeting or exceeding the Bidder/Proposer participation.

\*\*"Weighted Value" means the portion of the subcontract amount that will be credited towards meeting the Bidder/Proposer participation. See CREO KC Forms and Instructions for allowable credit and special instructions for suppliers.

5. Bidder/Proposer acknowledges that the monetary amount to be paid each listed M/WBE for their work, and which is approved herein, is an amount corresponding to the percentage of the total contract amount allocable to each listed M/WBE as calculated in the MBE/WBE Breakdown Sheet. Bidder/Proposer further acknowledges that this amount may be higher than the subcontract amount listed therein as change orders and/or amendments changing the total contract amount may correspondingly increase the amount of compensation due an M/WBE for purposes of meeting or exceeding the Bidder/Proposer participation



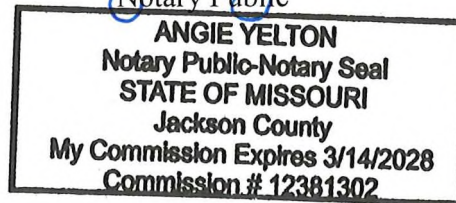
6. Bidder/Proposer acknowledges that it is responsible for considering the effect that any change orders and/or amendments changing the total contract amount may have on its ability to meet or exceed the Bidder/Proposer participation. Bidder/Proposer further acknowledges that it is responsible for submitting a Request for Modification or Substitution if it will be unable to meet or exceed the Bidder/Proposer participation set forth herein.
7. If Bidder/Proposer has not achieved both the M/WBE goal(s) set for this Project, Bidder/Proposer hereby requests a waiver of the MBE and/or WBE goal(s) that Bidder/Proposer has failed to achieve
8. Bidder/Proposer will present documentation of its good faith efforts, a narrative summary detailing its efforts and the reasons its efforts were unsuccessful when requested by the City.
9. I hereby certify that I am authorized to make this Affidavit on behalf of the Bidder/Proposer named below and who shall abide by the terms set forth herein:

Bidder/Proposer primary contact: John Pruss  
 Address: 9400 Ward Parkway  
Kansas City, MO 64114  
 Phone Number: 816-349-5679  
 Facsimile number: \_\_\_\_\_  
 E-mail Address: jjpruss@burnsmcd.com

By: *John Pruss*  
 Title: Director, Program Management  
 Date: 4/29/26  
 (Attach corporate seal if applicable)

Subscribed and sworn to before me this 29 day of April, 2026.

My Commission Expires: 3-14-28 *Angie Yelton*  
 Notary Public



**Additional MBE/WBE Firms:**

Name of M/WBE Firm: Parson & Associates (MBE)  
Address: 1780 Woodland Ave., Kansas City, MO 64114  
Telephone No. (816) 216-6571  
I.R.S. No. 33-1169076

Name of M/WBE Firm: SE3 Group, LLC (MBE)  
Address: 8401 East Blue Parkway Drive, Suite 215, Kansas City, MO 64133  
Telephone No. (816) 272-5545  
I.R.S. No. 87-3361433

Name of M/WBE Firm: Taliaferro & Browne, Inc. (MBE)  
Address: 1020 E. 8th Street, Kansas City, MO 64106  
Telephone No. (816) 283-3456  
I.R.S. No. 48-0758891

Name of M/WBE Firm: TREKK Design Group, LLC (WBE)  
Address: 1411 E. 104th Street, Suite 105, Kansas City, MO 64143  
Telephone No. (816) 874-4655  
I.R.S. No. 43-1953275

Name of M/WBE Firm: Environmental Advisors & Engineers, Inc. (WBE)  
Address: 19211 W. 64th Terrace, Shawnee, KS 66218  
Telephone No. (913) 599-4326  
I.R.S. No. 43-1806626

Name of M/WBE Firm: Patti Bariks Associates LLC dba Vireo. (WBE)  
Address: 929 Walnut Street, Kansas City, MO 64106  
Telephone No. (816) 756-5690  
I.R.S. No. 43-1714841

Name of M/WBE Firm: A+ Engineering Services, LLC (WBE)  
Address: 14935 NW 9211 W. 64th Terrace, Parkville MO 64152  
Telephone No. (816) 916-9483  
I.R.S. No. 26-3347210





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor 3T-Design & Development, LLC (MBE) who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task 202-Asset Data Management – GIS support for the Smart Sewer Program (SSP) which may include maintenance of SSP project boundaries and coordination with other capital projects, assisting with GIS updates resulting from SSP projects.

for an estimated amount of \$ 483,500.00 (or      % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

- i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.
- ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.  
[Signature]  
Signature: Prime Contractor  
Jason Garder Darin Brickman  
Print Name  
WTR Projects Manager Water  
Title  
Vice President  
Date 5/6/26

State of Missouri )

County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 6<sup>th</sup> day of May, 2026

My Commission Expires: June 9, 2028 [Signature]  
Notary Public

STAMP:



MWD BE SUBCONTRACTOR BUSINESS NAME: 3T-Design & Development, LLC  
[Signature]  
Signature: Subcontractor  
W. Ruth Turner  
Print Name  
Principal  
Title  
Date 5-5-2026

State of Missouri )

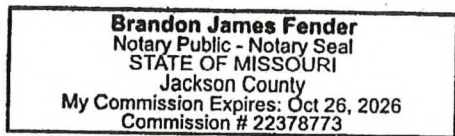
County of Jackson )

I, W. Ruth Turner, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this day of May 5<sup>th</sup>, 2026

My Commission Expires: 10-26-2026 [Signature]  
Notary Public

STAMP:





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor A + Engineering Services, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
Task 205: Sewer Manhole Inspections

for an estimated amount of \$ 44,200.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

- i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.
- ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

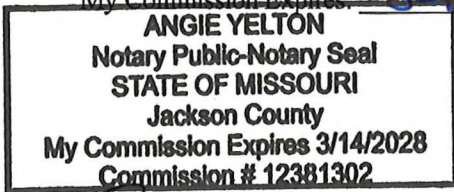
State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

STAMP:



Angie Yelton  
Notary Public

MWDBE SUB CONTRACTOR BUSINESS NAME: A+ Engineering Services, LLC

Angela McIntire  
Signature/ Subcontractor  
Owner  
Title

Angela McIntire  
Print Name  
4/29/2026  
Date

State of Missouri )  
County of Clay County )

I, Kelsie Gordon state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this day of 4th, 2026

My Commission Expires: April 1st, 2029

STAMP:



Kelsie Kay Gordon  
Notary Public



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor DuBois Consultants, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task Series 300: System Planning and Hydraulic Assessment; Owner Controlled Optional Service Authorization(s)

for an estimated amount of \$ 85,400.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/W/DBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )

County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP:

**ANGIE YELTON**  
**Notary Public-Notary Seal**  
**STATE OF MISSOURI**  
**Jackson County**  
**My Commission Expires 3/14/2028**  
**Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: DuBois Consultants, Inc.

Cervente D. Sudduth  
Signature: Subcontractor  
President  
Title

Cervente D. Sudduth  
Print Name  
04/29/2026  
Date

State of Missouri )

County of Jackson )

I, Cervente Sudduth, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 29th day of April, 2026

My Commission Expires: 04/27/2027

Dana Barch  
Notary Public

STAMP:

**DANA BARTCH**  
**NOTARY PUBLIC - NOTARY SEAL**  
**STATE OF MISSOURI**  
**MY COMMISSION EXPIRES APRIL 27, 2027**  
**CLAY COUNTY**  
**COMMISSION #23333566**





KANSAS CITY  
MISSOURI

# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Environmental Advisors & Engineers, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task 404: Field Operations Managers

for an estimated amount of \$ 49,772.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

*Jason Garder*  
Signature: Prime Contractor  
WTR Projects Manager:  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

*Angie Yelton*  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: Environmental Advisors & Engineers, Inc.

*Jill R. Biesma*  
Signature: Subcontractor  
President  
Title

Jill R. Biesma  
Print Name  
04/29/2026  
Date

State of Missouri )  
County of Clay )

I, Jill R. Biesma, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 29th day of April, 2026

My Commission Expires: 11-17-2028

*Samantha Floyd*  
Notary Public

STAMP: **SAMANTHA FLOYD  
NOTARY PUBLIC - NOTARY SEAL  
STATE OF MISSOURI  
MY COMMISSION EXPIRES NOVEMBER 17, 2028  
CLAY COUNTY  
COMMISSION #12331055**



# LETTER OF INTENT TO SUBCONTRACT

Check one:
Original LOI: <input checked="" type="checkbox"/>
Updated LOI: <input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor HG Consult, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 304: Flow Data Analyses & Assessment

Task 402: Project Management Services

for an estimated amount of \$ 95,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_

**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP:



MWDBE SUBCONTRACTOR BUSINESS NAME: Hg Consult, Inc.

Earl Harrison Jr.  
Signature: Subcontractor  
President  
Title

Earl Harrison, Jr.  
Print Name  
4/29/26  
Date

State of Missouri )  
County of Clay )

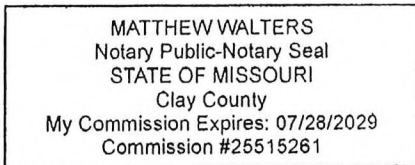
I, Earl Harrison Jr., state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 29th day of April, 2026

My Commission Expires: 07/28/2029

Matthew Walters  
Notary Public

STAMP:





# LETTER OF INTENT TO SUBCONTRACT

Check one:

Original LOI:

Updated LOI:

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Lynchpin Ideas, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 105 - Public Communications & Outreach

for an estimated amount of \$ 94,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: PLEASE SEE LIST OF SUBCONTRACTORS DOCUMENT

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: Lynchpin Ideas, LLC

Shelby Lynch  
Signature: Subcontractor  
Owner & CEO  
Title

Laura J. Lynch  
Print Name  
May 1, 2026  
Date

State of Missouri )  
County of Jackson )

I, Shelby Graves, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 15th day of May, 2026

My Commission Expires: 6/23/2029

Shelby Graves  
Notary Public

STAMP: 





**Potential Subcontractors to Lynchpin Ideas, LLC  
FY 27 Smart Sewer Contract**

Proofreading:

**Becky Brown / Words that Bite**

Contact: Becky Brown

*IS NOT a WBE/MBE certified firm*

P.O. Box 7188, Kansas City, MO 64113

(816) 523-5767

Estimated value of work for FY27: \$350

Photography:

**Kenny Johnson**

*IS NOT a WBE/MBE certified firm*

1413 West 11th, Kansas City, MO 64101

816) 471-1200

Estimated value of work for FY27: \$1000

Video editing and production:

**Jason Smith / Raindrop Creative**

Contact: Jason Smith

*IS NOT a WBE/MBE certified firm*

12759 Woodward Street, Overland Park, KS 66213

(816) 605-8734

Estimated value of work for FY27: \$1500

Video editing and animation:

**Jess Purviance / Pilgrim Animation**

Contact: Jess Purviance

*IS NOT a WBE/MBE certified firm*

9113 W. 89th Terr, Overland Park, KS 66212

913.827.8798

Estimated value of work for FY27: \$3500



# LETTER OF INTENT TO SUBCONTRACT

Check one:
Original LOI: <input checked="" type="checkbox"/>
Updated LOI: <input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Macy Consulting Services, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task 105 - Public Communications & Outreach

for an estimated amount of \$ 40,000.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:  The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
- The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

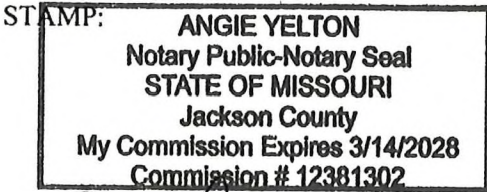
Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28 Angie Yelton  
Notary Public



MWDBE SUBCONTRACTOR BUSINESS NAME: Macy Consulting Services, Inc.

Babette Macy  
Signature: Subcontractor  
President  
Title

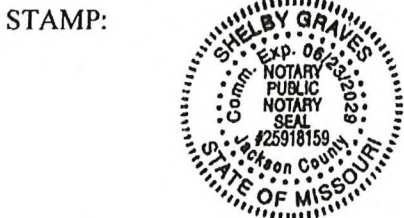
Babette Macy  
Print Name  
April 30, 2026  
Date

State of Missouri )  
County of Jackson )

I, Shelby Graves, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 30th day of April, 2026

My Commission Expires: 06/23/2029 Shelby Graves  
Notary Public





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor NEER Technologies, Inc., who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task Series 300: System Planning and Hydraulic Assessment

for an estimated amount of \$ 380,350 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/W/DBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2024  
Date

State of Missouri )

County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP: **ANGIE YELTON**  
**Notary Public-Notary Seal**  
**STATE OF MISSOURI**  
**Jackson County**  
**My Commission Expires 3/14/2028**  
**Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: NEER Technologies, Inc.

Elango Thevar  
Signature: Subcontractor  
CEO & Founder  
Title

Elango Thevar  
Print Name  
04/30/2026  
Date

State of Missouri )

County of Jackson )

I, Elango Thevar, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this day of 4/30, 2026

My Commission Expires: 10/05/26

Colleen Goucher  
Notary Public

STAMP: **COLLEEN GOUCHER**  
**Notary Public - Notary Seal**  
**Clay County - State of Missouri**  
**Commission Number 11185753**  
**My Commission Expires Oct 5, 2026**



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY26

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Parson & Associates, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 105 - Public Communications & Outreach

for an estimated amount of \$ 92,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

- i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.
- ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

[Signature]  
Signature: Prime Contractor

Jason Garder Darin Brickman  
Print Name

WTR Projects Manager Water  
Title Vice President

5/6/26  
Date

State of Missouri )

County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 6th day of May, 2026

My Commission Expires: June 9, 2028

[Signature]  
Notary Public

STAMP:



MWDBE SUBCONTRACTOR BUSINESS NAME: Parson & Associates, LLC

[Signature]  
Signature: Subcontractor  
Par Int  
Title

Robert "Jason" Parson  
Print Name  
6 May 26  
Date

State of Missouri )

County of Jackson )

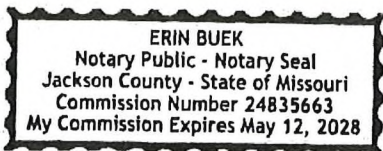
I, Erin Buek, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 6 day of MAY, 2026

My Commission Expires: May 12, 2029

[Signature]  
Notary Public

STAMP:





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor A + Engineering Services, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task 205: Sewer Manhole Inspections

for an estimated amount of \$ 44,200.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

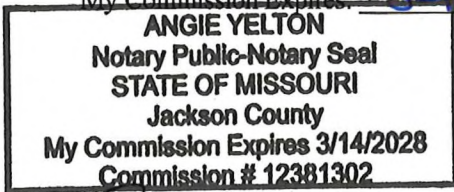
State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

STAMP:



Angie Yelton  
Notary Public

MWDBE SUB CONTRACTOR BUSINESS NAME: A+ Engineering Services, LLC

Angela McIntire  
Signature/ Subcontractor  
Owner  
Title

Angela McIntire  
Print Name  
4/29/2026  
Date

State of Missouri )  
County of Clay County )

I, Kelsie Gordon state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this day of 4th, 2026

My Commission Expires: April 1st, 2029

STAMP:



Kelsie Kay Gordon  
Notary Public



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor DuBois Consultants, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task Series 300: System Planning and Hydraulic Assessment; Owner Controlled Optional Service Authorization(s)

for an estimated amount of \$ 85,400.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/W/BE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )

County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP:

**ANGIE YELTON**  
**Notary Public-Notary Seal**  
**STATE OF MISSOURI**  
**Jackson County**  
**My Commission Expires 3/14/2028**  
**Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: DuBois Consultants, Inc.

Cervente D. Sudduth  
Signature: Subcontractor  
President  
Title

Cervente D. Sudduth  
Print Name  
04/29/2026  
Date

State of Missouri )

County of Jackson )

I, Cervente Sudduth, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 29th day of April, 2026

My Commission Expires: 04/27/2027

Dana Barch  
Notary Public

STAMP:

**DANA BARTCH**  
**NOTARY PUBLIC - NOTARY SEAL**  
**STATE OF MISSOURI**  
**MY COMMISSION EXPIRES APRIL 27, 2027**  
**CLAY COUNTY**  
**COMMISSION #23333566**





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor TREKK Design Group, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 204: Annual Sewer Rehabilitation Support; Task 205: Sewer Manhole Inspections

Task 303: Temporary Flow and Rainfall Monitoring Services; Task 602: Green Infrastructure Field Observations

for an estimated amount of \$ 802,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )

County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP: **ANGIE YELTON**  
**Notary Public-Notary Seal**  
**STATE OF MISSOURI**  
**Jackson County**  
**My Commission Expires 3/14/2028**  
**Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: TREKK Design Group, LLC

Lucas Gillen  
Signature: Subcontractor  
Associate  
Title

Lucas Gillen  
Print Name  
4/30/26  
Date

State of Missouri )

County of Jackson )

I, Dajaja James, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this April day of 30th, 2026

My Commission Expires: 07-09-2029

[Signature]  
Notary Public

STAMP: **DAJAJA L. JAMES**  
**My Commission Expires 07-09-2029**  
**NOTARY SEAL**  
**Jackson County**  
**Commission # 25298308**  
**NOTARY PUBLIC - STATE OF MISSOURI**



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor HG Consult, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 304: Flow Data Analyses & Assessment

Task 402: Project Management Services

for an estimated amount of \$ 95,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_

**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP:



MWDBE SUBCONTRACTOR BUSINESS NAME: Hg Consult, Inc.

Earl Harrison Jr.  
Signature: Subcontractor  
President  
Title

Earl Harrison, Jr.  
Print Name  
4/29/26  
Date

State of Missouri )  
County of Clay )

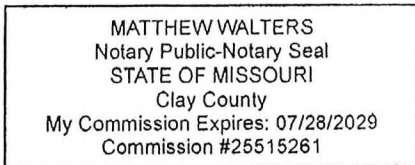
I, Earl Harrison Jr., state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 29th day of April, 2026

My Commission Expires: 07/28/2029

Matthew Walters  
Notary Public

STAMP:





# LETTER OF INTENT TO SUBCONTRACT

Check one:
Original LOI: <input checked="" type="checkbox"/>
Updated LOI: <input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Macy Consulting Services, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task 105 - Public Communications & Outreach

for an estimated amount of \$ 40,000.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_

**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

*Jason Garder*  
Signature: Prime Contractor  
WTR Projects Manager  
Title

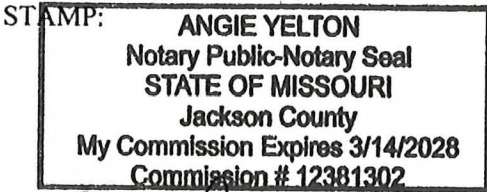
Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28 *Angie Yelton*  
Notary Public



MWDBE SUBCONTRACTOR BUSINESS NAME: Macy Consulting Services, Inc.

*Babette Macy*  
Signature: Subcontractor  
President  
Title

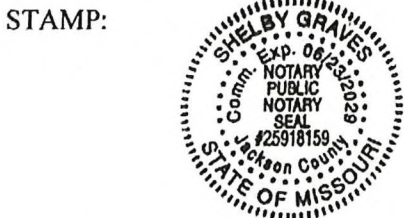
Babette Macy  
Print Name  
April 30, 2026  
Date

State of Missouri )  
County of Jackson )

I, Shelby Graves, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 30th day of April, 2026

My Commission Expires: 06/23/2029 *Shelby Graves*  
Notary Public





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Environmental Advisors & Engineers, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
Task 404: Field Operations Managers

for an estimated amount of \$ 49,772.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

*Jason Garder*  
Signature: Prime Contractor  
WTR Projects Manager:  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of MAY, 2026

My Commission Expires: 3-14-28

*Angie Yelton*  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: Environmental Advisors & Engineers, Inc.

*Jill R. Biesma*  
Signature: Subcontractor  
President  
Title

Jill R. Biesma  
Print Name  
04/29/2026  
Date

State of Missouri )  
County of Clay )

I, Jill R. Biesma, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 29th day of April, 2026

My Commission Expires: 11-17-2028

*Samantha Floyd*  
Notary Public

STAMP: **SAMANTHA FLOYD  
NOTARY PUBLIC - NOTARY SEAL  
STATE OF MISSOURI  
MY COMMISSION EXPIRES NOVEMBER 17, 2028  
CLAY COUNTY  
COMMISSION #12331055**



# LETTER OF INTENT TO SUBCONTRACT

Check one:

Original LOI:

Updated LOI:

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Lynchpin Ideas, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 105 - Public Communications & Outreach

for an estimated amount of \$ 94,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: PLEASE SEE LIST OF SUBCONTRACTORS DOCUMENT

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: Lynchpin Ideas, LLC

Shelby Lynch  
Signature: Subcontractor  
Owner & CEO  
Title

Laura J. Lynch  
Print Name  
May 1, 2026  
Date

State of Missouri )  
County of Jackson )

I, Shelby Graves, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 15th day of May, 2026

My Commission Expires: 6/23/2029

Shelby Graves  
Notary Public

STAMP: 





**Potential Subcontractors to Lynchpin Ideas, LLC  
FY 27 Smart Sewer Contract**

Proofreading:

**Becky Brown / Words that Bite**

Contact: Becky Brown

*IS NOT a WBE/MBE certified firm*

P.O. Box 7188, Kansas City, MO 64113

(816) 523-5767

Estimated value of work for FY27: \$350

Photography:

**Kenny Johnson**

*IS NOT a WBE/MBE certified firm*

1413 West 11th, Kansas City, MO 64101

816) 471-1200

Estimated value of work for FY27: \$1000

Video editing and production:

**Jason Smith / Raindrop Creative**

Contact: Jason Smith

*IS NOT a WBE/MBE certified firm*

12759 Woodward Street, Overland Park, KS 66213

(816) 605-8734

Estimated value of work for FY27: \$1500

Video editing and animation:

**Jess Purviance / Pilgrim Animation**

Contact: Jess Purviance

*IS NOT a WBE/MBE certified firm*

9113 W. 89th Terr, Overland Park, KS 66212

913.827.8798

Estimated value of work for FY27: \$3500



# LETTER OF INTENT TO SUBCONTRACT

Check one:

Original LOI:

Updated LOI:

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Vireo, LLC (formerly Patti Banks Associates) who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 402: Project Management Services;

Task Series 600: Green Infrastructure Implementation

for an estimated amount of \$ 50,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )

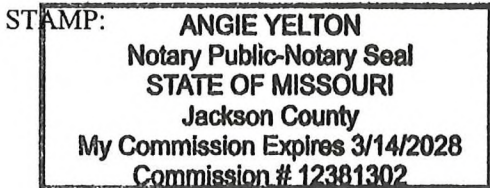
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: \_\_\_\_\_

Angie Yelton  
Notary Public



MWDBE SUBCONTRACTOR BUSINESS NAME: Vireo, LLC

Robin Fordyce  
Signature: Subcontractor  
Managing Member  
Title

Robin Fordyce  
Print Name  
5/1/2026  
Date

State of Missouri )

County of Jackson )

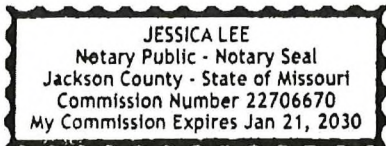
I, Jessica Lee, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 1st day of May, 2026

My Commission Expires: 1/21/30

Jessica Lee  
Notary Public

STAMP:





# LETTER OF INTENT TO SUBCONTRACT

Check one:
Original LOI: <input checked="" type="checkbox"/>
Updated LOI: <input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor NEER Technologies, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]  
 Task Series 300: System Planning and Hydraulic Assessment

for an estimated amount of \$ 380,350 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2024  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP: **ANGIE YELTON**  
Notary Public-Notary Seal  
**STATE OF MISSOURI**  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302

MWDBE SUBCONTRACTOR BUSINESS NAME: NEER Technologies, Inc.

Elango Thevar  
Signature: Subcontractor  
CEO & Founder  
Title

Elango Thevar  
Print Name  
04/30/2026  
Date

State of Missouri )  
County of Jackson )

I, Elango Thevar, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this day of 4/30, 2026

My Commission Expires: 10/05/26

Colleen Goucher  
Notary Public

STAMP: **COLLEEN GOUCHER**  
Notary Public - Notary Seal  
Clay County - State of Missouri  
Commission Number 11185753  
My Commission Expires Oct 5, 2026



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Taliaferro & Browne, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 204: Annual Sewer Rehabilitation Support; Task Series 300: Rainfall and Flow Monitoring and Analyses;

Task 402: Project Management Services; Task 406: Resident Project Representative Services;

Task Series 600: Green Infrastructure Implementation; Owner Controlled Optional Service Authorization(s)

for an estimated amount of \$ 629,350.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:  The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
- The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

*Jason Garder*  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

*Angie Yelton*  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: Taliaferro & Browne, Inc.

*Leonard Graham*  
Signature: Subcontractor  
President  
Title

Leonard Graham  
Print Name  
5.4.2026  
Date

State of Missouri )  
County of Clay )

I, Eartha J. Taylor, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 4th day of May, 2026

My Commission Expires: 03-07-2030

*Eartha J. Taylor*  
Notary Public

STAMP: **EARTHA J. TAYLOR  
NOTARY PUBLIC - NOTARY SEAL  
STATE OF MISSOURI  
MY COMMISSION EXPIRES MARCH 7, 2030  
CLAY COUNTY  
COMMISSION #92458631**



# LETTER OF INTENT TO SUBCONTRACT

Check one:
Original LOI: <input checked="" type="checkbox"/>
Updated LOI: <input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor SE3 Group, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 303: Temporary Flow and Rainfall Monitoring Services

for an estimated amount of \$ 154,400.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWD BE SUBCONTRACTOR BUSINESS NAME: SE3 Group, LLC

Christian Stewart  
Signature: Subcontractor  
President  
Title

Christian Stewart  
Print Name  
05/04/2026  
Date

State of Missouri )  
County of Jackson )

I, Kateryn Yamilet Lara, state that the above and foregoing is based on my best knowledge and belief.

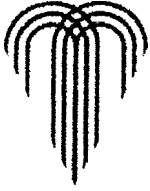
Subscribed and sworn to before me, a notary public, on this 4 day of May, 2026

My Commission Expires: 01/16/2027

Kateryn Yamilet Lara  
Notary Public

STAMP:

**KATERYN YAMILET LARA  
Notary Public - Notary Seal  
Jackson County - State of Missouri  
Commission Number 23748177  
My Commission Expires Jan. 16, 2027**



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART 1:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Taliaferro & Browne, Inc. who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 204: Annual Sewer Rehabilitation Support; Task Series 300: Rainfall and Flow Monitoring and Analyses;

Task 402: Project Management Services; Task 406: Resident Project Representative Services;

Task Series 600: Green Infrastructure Implementation; Owner Controlled Optional Service Authorization(s)

for an estimated amount of \$ 629,350.00 (or \_\_\_\_\_ % of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:  The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
- The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_

**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

*Jason Garder*  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

*Angie Yelton*  
Notary Public

STAMP: **ANGIE YELTON  
Notary Public-Notary Seal  
STATE OF MISSOURI  
Jackson County  
My Commission Expires 3/14/2028  
Commission # 12381302**

MWDBE SUBCONTRACTOR BUSINESS NAME: Taliaferro & Browne, Inc.

*Leonard Graham*  
Signature: Subcontractor  
President  
Title

Leonard Graham  
Print Name  
5.4.2026  
Date

State of Missouri )  
County of Clay )

I, Eartha J. Taylor, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 4th day of May, 2026

My Commission Expires: 03-07-2030

*Eartha J. Taylor*  
Notary Public

STAMP: **EARTHA J. TAYLOR  
NOTARY PUBLIC - NOTARY SEAL  
STATE OF MISSOURI  
MY COMMISSION EXPIRES MARCH 7, 2030  
CLAY COUNTY  
COMMISSION #92458631**



# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor TREKK Design Group, LLC who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 204: Annual Sewer Rehabilitation Support; Task 205: Sewer Manhole Inspections

Task 303: Temporary Flow and Rainfall Monitoring Services; Task 602: Green Infrastructure Field Observations

for an estimated amount of \$ 802,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_  
Street number and name City, State and Zip Code

Primary contact: \_\_\_\_\_  
Name Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

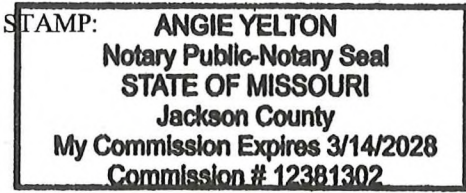
State of Missouri )  
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: 3-14-28

Angie Yelton  
Notary Public



MWDBE SUBCONTRACTOR BUSINESS NAME: TREKK Design Group, LLC

Lucas Gillen  
Signature: Subcontractor  
Associate  
Title

Lucas Gillen  
Print Name  
4/30/26  
Date

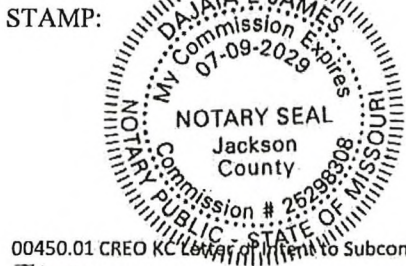
State of Missouri )  
County of Jackson )

I, Dajaja James, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this April day of 30th, 2026

My Commission Expires: 07-09-2029

Dajaja James  
Notary Public





# LETTER OF INTENT TO SUBCONTRACT

Check one:	
Original LOI:	<input checked="" type="checkbox"/>
Updated LOI:	<input type="checkbox"/>

Project Name/Title Smart Sewer Program Management Services-FY27

Project Location/Number 60810092

**PART I:** Prime Contractor Burns & McDonnell Engineering Company, Inc. agrees to enter into a contractual agreement with M/W/DBE Subcontractor Vireo, LLC (formerly Patti Banks Associates) who will provide the following goods/services in connection with the above-reference contract: [Insert a brief narrative describing goods/services to be provided. Broad Categorizations (e.g., "electrical," "plumbing," etc.) or the listing of NAICS Codes in which M/W/DBE Subcontractor is certified are insufficient and may result in denial of this Letter of Intent to Subcontract.]

Task 402: Project Management Services;

Task Series 600: Green Infrastructure Implementation

for an estimated amount of \$ 50,000.00 (or \_\_\_\_\_% of the total estimated contract value.)

- M/WBE Vendor type:
- Subcontractor/manufacturer (counts as 100% of contract value towards goals)
  - Supplier (counts as 60% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)
  - Broker (counts as 10% of the total dollar amount paid or to be paid by a prime contractor for supplies or goods towards goals)

M/W/DBE Subcontractor is, to the best of Prime Contractor's knowledge, currently certified with the City of Kansas City's Civil Rights & Equal Opportunity Department to perform in the capacities indicated herein. Prime Contractor agrees to utilize M/W/DBE Subcontractor in the capacities indicated herein, and M/W/DBE Subcontractor agrees to work on the above-referenced contract in the capacities indicated herein, contingent upon award of the contract to Prime Contractor.

**PART 2:** This section is to be completed by the M/W/DBE subcontractor listed above. Please attach additional sheets as needed for more than one intended sub-tier contract. **IMPORTANT: Falsification of this document will result in denial and other remedies available under City Code.**

- Select one:
- The M/W/DBE Subcontractor listed above **IS NOT** subcontracting any portions of the above-stated scope of work(s). (Continue to Part 3.)
  - The M/W/DBE Subcontractor listed above **IS** subcontracting certain portions of the above stated scope of work(s) to:

(1) Company name: \_\_\_\_\_

Full address: \_\_\_\_\_

Street number and name

City, State and Zip Code

Primary contact: \_\_\_\_\_

Name

Phone

a) This subcontractor is (select one):  MBE  WBE  DBE  N/A

i: If this subcontractor is an M/W/DBE certified with the City of Kansas City, Missouri, a separate Letter of Intent must be attached to this document.

ii. If this subcontractor is NOT a certified M/W/DBE certified with the City of Kansas City, Missouri, the firm must still be listed for reporting purposes but a Letter of Intent is not required.

b) Scope of work to be performed: \_\_\_\_\_

c) The dollar value of this agreement is: \_\_\_\_\_



**PART 3:**

**NOTE: SIGNATURES AND NOTARIZATIONS REQUIRED FOR NEW LETTERS OF INTENT (LOI);  
SIGNATURES ONLY FOR UPDATED LOI (ADDING VALUE TO EXISTING CONTRACT).**

PRIME CONTRACTOR BUSINESS NAME: Burns & McDonnell Engineering Company, Inc.

Jason Garder  
Signature: Prime Contractor  
WTR Projects Manager  
Title

Jason Garder  
Print Name  
5/5/2026  
Date

State of Missouri )

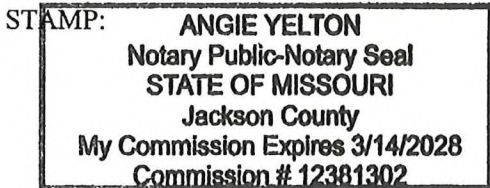
County of Jackson )

I, Jason Garder, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 5th day of May, 2026

My Commission Expires: \_\_\_\_\_

Angie Yelton  
Notary Public



MWDBE SUBCONTRACTOR BUSINESS NAME: Vireo, LLC

Robin Fordyce  
Signature: Subcontractor  
Managing Member  
Title

Robin Fordyce  
Print Name  
5/1/2026  
Date

State of Missouri )

County of Jackson )

I, Jessica Lee, state that the above and foregoing is based on my best knowledge and belief.

Subscribed and sworn to before me, a notary public, on this 1st day of May, 2026

My Commission Expires: 1/21/30

Jessica Lee  
Notary Public

STAMP:

